1. How are other states approaching recruitment and retention of the health and human services workforce?

Neighboring states are investing in recruitment and retention for the health and human services workforce.

State	Investment
Massachusetts	\$180 million for workforce retention at nursing
	facilities; loan repayment, retention, and
	recruitment programs for human service
	workers; and time-limited rate add-ons across all
	HCBS providers to support direct care and
	support staff.
Maine	\$123 million for nursing facilities, residential care
	facilities, and adult family care homes to support
	workforce recruitment and retention. The state is
	making an additional investment of \$126 million
	to stabilize the HCBS direct support workforce
	through retention and attraction bonuses.
New Hampshire	\$73 million approved by the Joint Legislative
	Fiscal Committee approved to hire and retain
	workers in HCBS programs.
Rhode Island	\$30 million to build a direct care worker
	stabilization program and investing an additional
	\$56.375 million in recruitment and retention.
Connecticut	\$95.5 million incentive-based temporary
	workforce and provider stabilization program.

2. What is the impact of traveling staff?

Vermont's hospitals¹ are projecting to have spent more than \$75 million dollars on non-employed, temporary, traveling staff hired through staffing agencies in 2021. From hospital fiscal year 2020 to projected 2021, the use of travelers for hospitals who have reported information has increased 26% from 270 to 341 positions while hospital costs associated with these services has increased 50% from \$50 million to \$75 million.

Skilled Nursing Facilities (SNF) have made growing investments in traveling staff to care for Vermonters. Chart 1 below captures the year-over-year growth in traveling staff investments for SNFs.

¹ This includes hospitals regulated by the Green Mountain Care Board Hospital Budget Review Process only. This does not include costs for the Veterans Administration Hospital or the Vermont Psychiatric Care Hospital or Brattleboro Retreat.

\$ (Millions) \$40.00 \$30.00 \$20.00 \$10.00 \$0.00 \$5.80 \$6.5

Chart I: Growth in Vermont SNF Expenses for Traveling Staff

FY '16

FY '15

Home health agencies in Vermont (excluding Bayada) also report growing traveling staff costs depicted in the chart below.

FY '17

FY '18

FY '19

CY'21 EST



